

## Using The Customer Experience To Fail Safe Your Operations

Presented by Jenny Girard June 19<sup>th</sup>

### Welcome!



- Implementation Specialist with BOSS by Integra
- Over 15 years in the Green & Snow industries
- Graduate student pursuing an MBA
- Focused on Operational Excellence & Leadership Development
- Passionate about education and helping others



What is Fail Safing & Why Is It Important?

Experience Exercise

Perceptions
Interactions

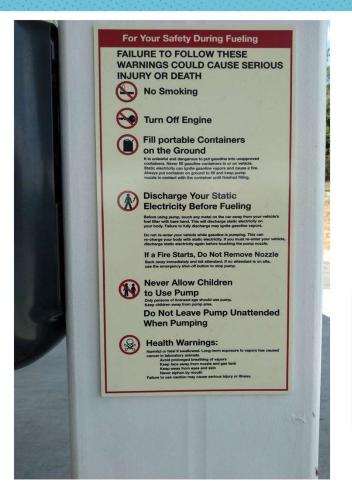
Application

Considerations

Take Aways



### What is Fail Safing?





la Cuchilla Antes de Limpiar

estrabar el Equipo









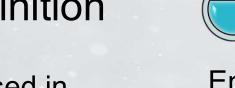




### What is Fail Safing?



### Definition



Why



How

Concept used in operations and service management to prevent mistakes from becoming service defects

Ensures a consistent and reliable service experience for the client

Identify and map out potential points of failure

Creates operational consistency and efficiency

Implement procedures or safeguards to avoid or mitigate those failures

### **Interactions**

### **Experience Exercise**

### Question

How did you get to the Symposium and this session?

Think of all the steps you took along the way....



Every business needs a BOSS\*



### Interactions

#### **Booking Airport Destination Symposium** Ride to Airport Lodging to Symposium SIMA Tickets Ride to Lodging · Check in · Hotel check In Check In Plane Tickets Lobby to Room Lodging • TSA Education Sessions Room Entry Trade Show Terminal Experiences Gate Boarding Flight

Your Customer Experience encompasses of all your Interactions that are tied to the Experience

The overall Value of the experience is shaped and reshaped continuously by each individual Interaction

### **Client Perception**

What Drives Value?

The answer is .....

Its All About The Perception

**Value** ultimately determines satisfaction

Satisfaction of the Experience is driven by how the client Perceived Value within these Interactions

This is where Fail Safing comes in!



### **Client Perception**

**Interactions** 

What the client See's, Hear, and Engage with

Perceived Value

Perception of Value is a judgment of Interactions weighed against the clients Expectations Of Value

Why is it important?

Perception of value drives satisfaction more than the objective quality of the service

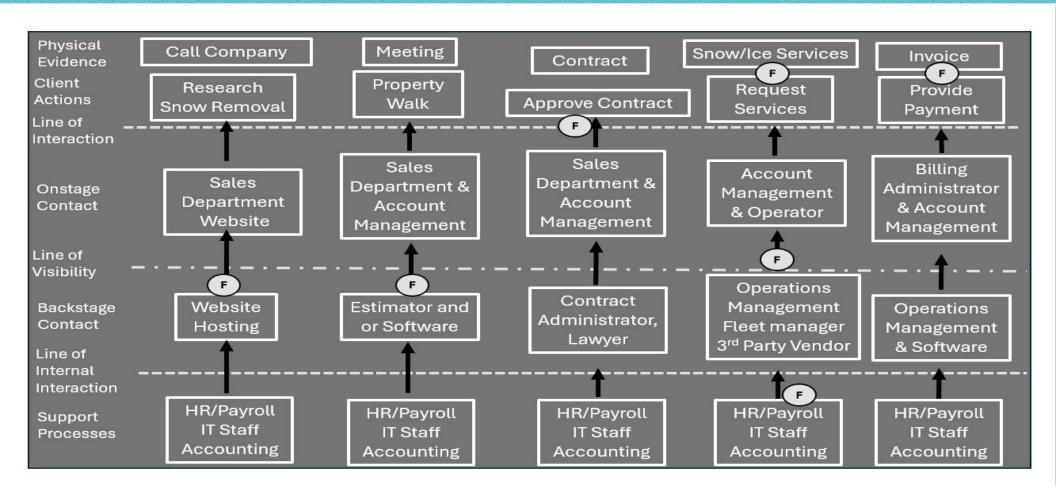
Jacobs, F. R., & Chase, R. B. (2023). Operations and supply chain management: The core (6th ed.). McGraw Hill

### **Application**

Take a moment and think of all the different interactions a client has with your company within one season



### **Service Blueprint**





Relationship strain

**Demotivated Team** 

Increased complaints

Operational Inefficiency

### Example - Sales

# Evidence & Action • Contract • Signed Contract • In line with industry standards Failure • Communication break • Estimation incorrect • Overcommitted Result Fail Safe

Documentation

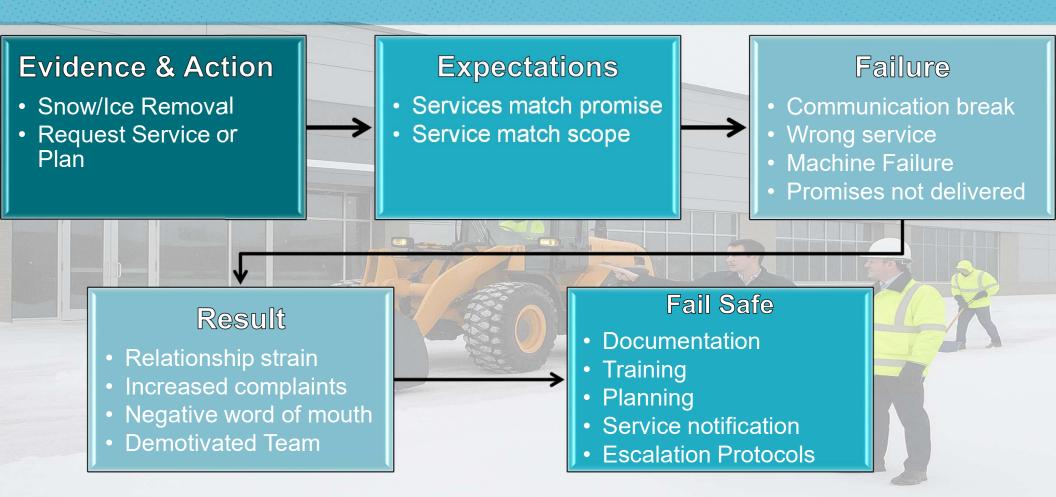
Training

Estimation Calibration

Handoff Protocols

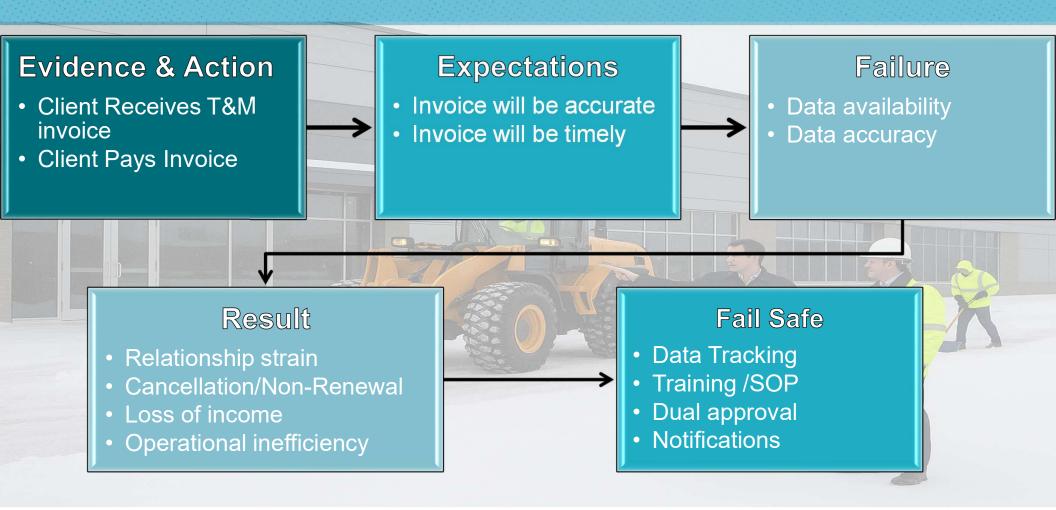


### **Example – Service**



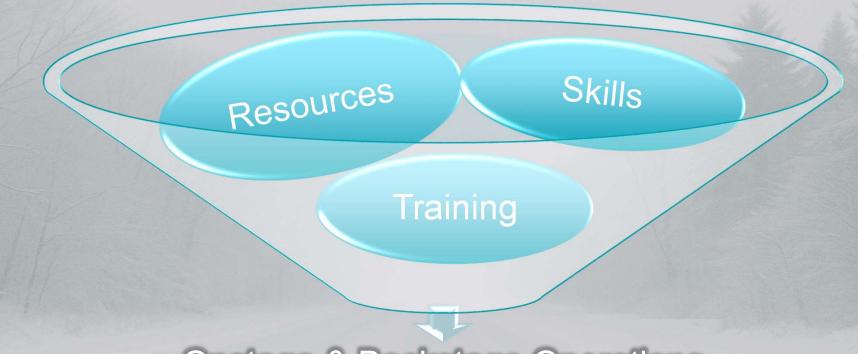


### **Example – Invoicing**





### Considerations



Onstage & Backstage Operations



Every business needs a BOSS\*

### Skills

### **Onstage Contact**

Strong Communication

Problem Solving Abilities

Client Service Orientation

Product Knowledge

### **Backstage Contact**

Technical skills

Detail Orientation & Precision Consistency & Process Adherence

Coordination & Organization



### Resources



### Who?

Who owns tracking data or managing resources?

Are they trained?

Is it easily accessible and stored in a safe location?



### What?

What data or resource are required for a successful client experience?

What benchmarks & key metrics are needed to measure success?



### Verify

Check for accuracy

Place safeguards

Set protocols

Create SOP

### **Training**

# What Training?

Soft Skills Training

Review interactions with your team as well as those expectations

Review SOP, Protocols, Scope of Work, Site Walk, Sales Process/Promise Giving The Why?

Does your team know the reason why client satisfaction so important?

Does your team understand <u>how</u> they all impact client satisfaction?

Does you team understand <a href="https://www.ncbeam.com/how\_clientsatisfactionaffects.">how\_clientsatisfactionaffects.</a> them?

### Final Flurries

- Perception of value drives satisfaction more than objective quality of service
- Eliminate or mitigate potential failures by mapping out interactions
- Review Onstage Vs. Backstage operations
- Every role, process and resource could impact client satisfaction

### Questions?

Thank you for your time and remember to fill out the survey!



**Contact Information** 

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